



How AVoIP is Giving Viewers the Best Seat in the House





AVoIP Adoption Expected to Continue

Usage of AVoIP is on the rise as an economical way to meet increased live broadcast viewership demands; current adopters are seeing benefits meet & exceed expectations



Talent Scarcity for AVoIP Technical Skills As A Barrier to Greater Adoption

Demand for engineers to operate AVoIP technology is greater than the current supply, resorting to hiring from adjacent industries; broadcasters had a noticeable change in diversity recruiting but retention remains a challenge



Data Collection & Object-Based Broadcasting On the Horizon

Other emerging AVoIP innovations include advanced cloudbased solutions, interactivity & personalization, and microservices

Photo Courtesy of Pexels

Sources: 2022 Altman Solon Global Film & TV Production Survey, Altman Solon Research & Analysis





Demand for high quality live content is increasing; consumers/viewers are watching more live events than ever before and have less tolerance for low quality broadcasts



Growing consumer demand for premium live content



Global Broadcast & Media Video Infrastructure Spend

- Projected to grow in single digits percentage over the next 5 years
- Includes (but not limited to) sports games, news programs, music concerts, conferences, political hearings, & religious services



Percentage of Viewers in the US Who Watched **Live TV Sports Content** At Least Once A Month

Based off survey on N=5062 in 2019 and N=1011 in 2022



Increased consumer standards for high quality content

Consumers want the same high quality of experience on OTT services as they are used to on broadcast channels



19.8%

Difference in viewer engagement between high- and low-quality videos



"There is a real need for a consistent level of user experience delivered across all devices, with a fast time to market to address rapidly evolving consumer needs. When it comes to streaming, 'just good enough' just doesn't cut it anymore!"

- Director of Production Engineering and Technology at a Broadcaster





Broadcasters incentivized to produce more live events

Increasing number of live broadcasts creates opportunities for more ad insertions and indirect revenue streams as advertisers charge for more viewers, cheaper AVoIP solutions, and improved technology

"As businesses reach maturity, they're looking at new business models to serve their **consumers**. in the ad-supported business you need events that will support that scale. Sports is the type of content that can drive uptake, and so we are going to see them play a bigger role"

- Co-Founder of OTT Managed Service Provider

Sources: 1) Akamai, 2) Altman Solon Research & Analysis

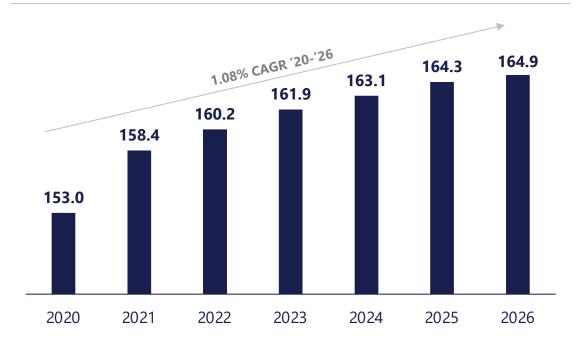


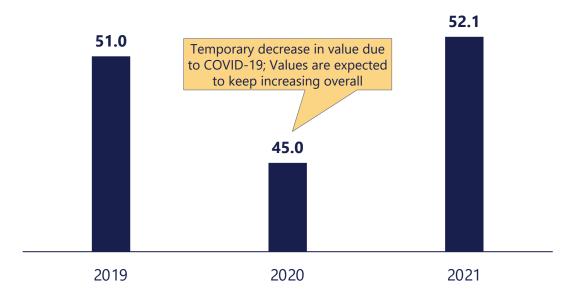
Upward trends in sports media viewing and value is an indicator that viewership for live event broadcasts overall is increasing, contributing to more demand for AVoIP

How many people watch live sports in the US?

Millions of people of any age who watch sports at least once per month

What's the global value of sports media rights? \$bn USD





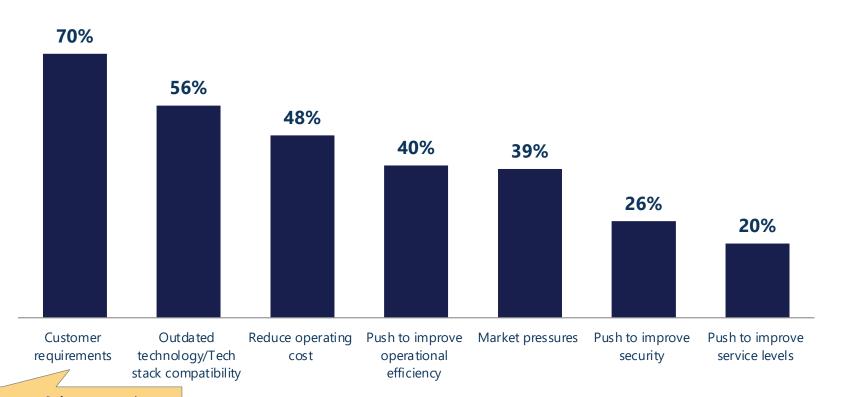
- In 2022, about 160.2 million viewers in the US watched live sports content at least once a month; This figure is projected to increase to more than 164.9 mil by 2026
- The global value of sports media rights \$52.1bn in 2021 has risen by about \$7.2bn since last year, an increase of just under 16% on last year's Covidaffected total. It is also about \$1.1bn more than 2019's total of \$50.9bn, underlining the industry's resurgence

Sources: eMarketer, Sport Business Consulting Global Media Report, Altman Solon Research & Analysis



As broadcasters increasingly adopt AVoIP to take advantage of the increased demand they are also faced with shifting requirements in an evolving landscape

How have your AVoIP requirements changed over the last 12-18 months? % of respondents and changing technological needs, n=102¹



- 70% of respondents reported that their AVoIP requirements are changing in response to content distributor needs
 - The increase in viewership has led to an increase in distributors/end points
 - AVoIP can scale up to meet this demand costefficiently

"The number of games never changes but the number of destinations is increasing. That's a positive for that industry." - Fmr VP Biz Dev, Service Provider

The "customers" of survey respondents are primarily content distributors

Notes: 1) n=102 represents qualified respondents with an AVoIP background Sources: 2022 Altman Solon Film and TV Production Survey, Altman Solon Research & Analysis

Audio and Video over Internet Protocol (AVoIP) is a method of transporting audio, video, and metadata materials using an internet connection

AVoIP Transport Process

Deconstructed

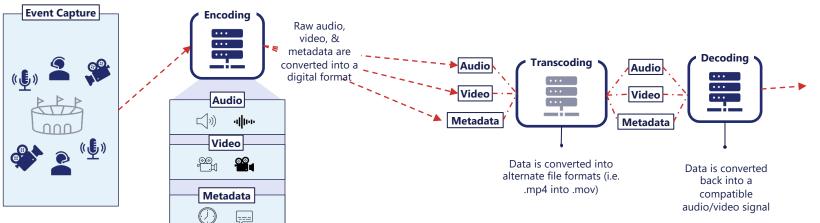
Television broadcasters and streamers have been utilizing AVoIP infrastructure to deconstruct live audio, video, and metadata (such as closed captioning and timecodes) into different data packets during encoding for each individual video angle and audio capture

Easily Transmitted

These streams are then transported over IP as individual packets of data through encoders, transcoders, and decoders. In this process, large video and audio files are compressed and uncompressed in real-time so they use less network bandwidth and are easily transmitted across the public internet

Synchronized

Once the packets reach their destination, they are **recombined synchronously** to produce a live broadcast of content







Sources: Altman Solon Research & Analysis

Live video infrastructure users in the market fall within four key segments, with legacy players and disruptors leading

Selected market segments



Notes: 1) MSP = Managed Services Provider (in the context of media broadcast it can include service providers that even operate broadcast infrastructure owned by broadcasters, telecom or other media companies on their behalf – an example of this is Encompass Digital Media)

Sources: Company websites; Altman Solon Research & Analysis

While M&A activity in the AVoIP competitive space is healthy, total market consolidation is in the far future due to a growth in the number of small players entering the space

Mergers & Acquisitions, 2020-2022



Black Dragon Capital acquires **Grass Valley** in a leveraged buyout, funding future acquisitions

2020

Haivision

Haivision acquires **CineMassive Displays** as a means of providing customers with a single vendor solution for situational awareness

2021



Corbett Technology Solutions acquires **Collaborative Technology Solutions** to expand footprint into North Carolina markets



Audinate acquires Silex to accelerate its strategic vision for an integrated AVoIP product line up



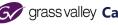
Haivision acquires **AVIWEST** to maintain their position as a market leader in innovations surrounding wireless video transport



Westbridge acquires Techex, allowing the company to grow its existing management team and expand geographically

Haivision Case Study

In 2022, Haivision acquired **AVIWEST**, a 4G/5G and bonded cellular company, for \$22.4M; This acquisition not only indicates Haivision's determination to remain a market leader, but also their interest in innovating in wireless video transport



grass valley Case Study

In 2020, Grass Valley was acquired by Black Dragon Capital, a PE firm focusing on high-growth technology sectors, as a way for the company to maintain sustainable growth in AVoIP; This acquisition highlights a growing trend in PE firm M&A activity in the **AVoIP** space, often funding company expansions

"M&A activity will always happen but maybe not increase - since the ecosystem is fragmented and segmented, there will continue to be a space for smaller differentiated players to exist."

- CEO at Leading Solutions Provider

"The market has not even begun to consolidate; more players will pop up before that; [consolidation] might take place during the next good run in the market when video technology is prominent"

- Hybrid Cloud Lead at Major Consulting Solutions Provider

"Though a main challenge in building an end to end solution is that there are many creative decision makers across the value chain, there are some operational efficiencies across consolidated links in the value chain"

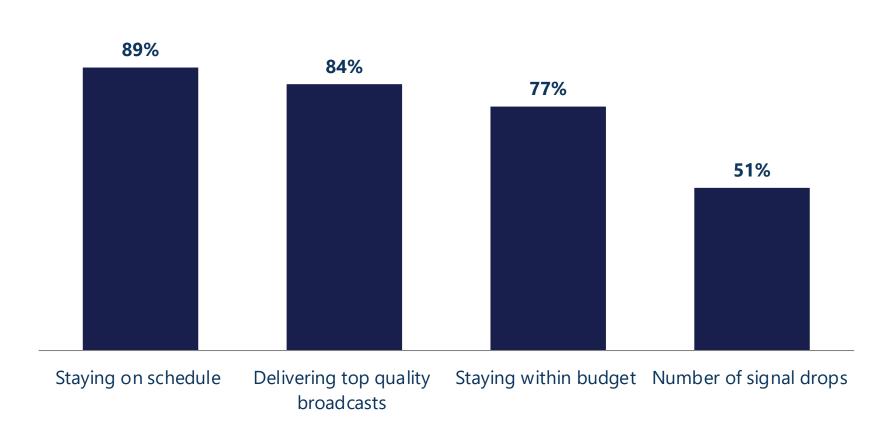
- Co-founder of OTT Managed Service Provider

Sources: Industry Interviews, Pitchbook, S&P Global, Altman Solon Research & Analysis



The measures of a successful broadcast via AVoIP are the same as the measures of a successful broadcast utilizing legacy technology: cost-efficiency and quality

What is the most important measures of successful AVoIP use in a broadcast? % of respondents selecting tools considered for future use, n=981



- Because live events are broadcast to end points mere moments after they occur in real time, staying on schedule is vital to delivering on viewers' expectations
- Broadcasters are focused on delivering quality broadcasts regardless of the technology used to transmit the signal
- Since the primary value proposition of AVoIP is cost savings, staying within budget is unsurprisingly one of the top chosen responses for measures of a successful broadcast

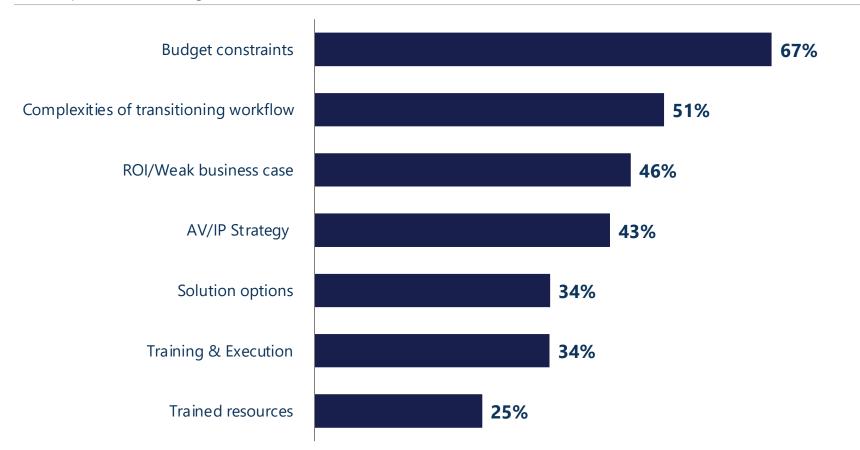
Notes: 1) n=98 represents qualified respondents with an AVoIP background Sources: 2022 Altman Solon Film and TV Production Survey, Altman Solon Research & Analysis



Despite the benefits of AVoIP, broadcasters face constraints to adoption including rigid budget plans, technical complexity, and convincing decision makers

What limitations have prevented you from using, integrating, or increasing AVoIP production capabilities into your workflow?

% of respondents selecting limitations of AVoIP, n=1021



- Broadcasters typically plan major budgeting decisions 1 – 5 years in advance, making it difficult for the organization to make investments in new technology ahead of schedule
 - Costs can include equipment, vendor selection, tech approval processes, resources to align on requirements, installation and staff retraining
- Live event broadcasting infrastructures are complex, multi-faceted systems; technical expertise is required to maneuver the transition
 - Often broadcasters transition hardware and workflows piecemeal
- Any new investment must be accompanied by a strong business case, especially when current workflows are functional and reliable

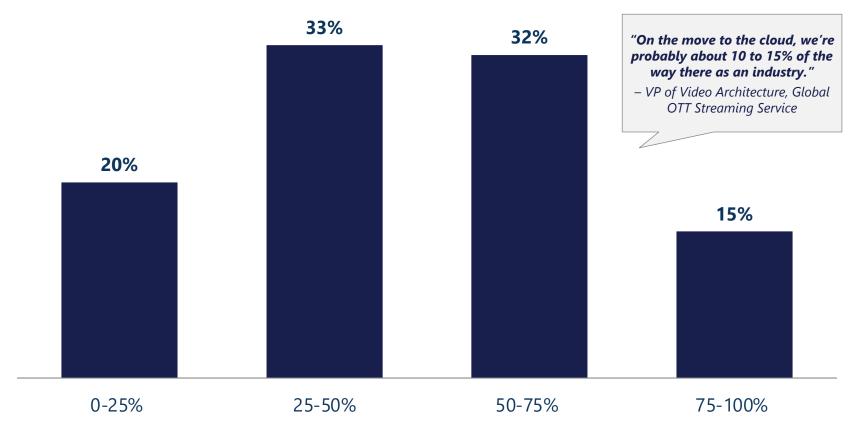
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The industry is trending towards increased use of cloud computing for AVoIP live broadcasting, but is not yet relied upon heavily

What percent of your AVoIP live broadcasting infrastructure is reliant on cloud capabilities (excluding user-generated content/platforms)?

% of respondents and estimated % reliant on cloud, n=1021



- Broadcasting infrastructures are, on average, less than 50% reliant on cloud-based solutions because the technology is not as tested and therefore not as reliable as older systems
 - Organizations deciding whether to incorporate cloud capabilities should weigh their risk-appetite for an unreliable video feed in favor of the benefits like scalability and flexibility

"When you get to cloud, you've got much greater scalability. It fixes a whole bunch of problems. It also brings a whole bunch of problems as well. But as every new technology does."

Streaming Service

Notes: 1) n=102 represents qualified respondents with an AVoIP background Sources: 2022 Altman Solon Film and TV Production Survey, Altman Solon Research & Analysis

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The challenges for broadcasters to adopt cloud are similar to those they face in adopting AVoIP, including unique logistical, security, and cultural challenges in implementation

Challenges	Details	Example
(S) (S) Logistics	Implementing new hardware, new software, and personnel trained to operate those tools requires ample time and dedicated resources	 Making new investments ahead of schedule is difficult due to outstanding lifespan of legacy infrastructure. Potential unreliability of equipment leads to trepidation due to high expectations for a consumer centric industry
© Security	Since cloud-based solutions are off premises, security is an added concern	Using a third party to store data (e.g. for the Olympics) can be an issue.
Culture	Cultural challenges in transitioning legacy technicians to a new environment could include implementing an effective change management program throughout the process.	 Engineers must learn or be replaced by someone who can. Changing production roles (e.g. obsolescence of trucks, staff)is often met with internal resistance

Sources: Altman Solon Research & Analysis



